

CONTROL, CLARITY, CASH: FROM LOSSES TO LASTING PROFIT



BACKGROUND

A \$30+ million supplier of equipment and support services to community and mid-sized banks, the company had a strong customer base and steady sales growth but was struggling to translate that success into profitability and sustainable cash flow.

Despite increasing sales, the company was showing losses and facing a critical line of credit renewal. Slow and often inaccurate financial reporting left leadership feeling like they were running the business in the dark.

SOLUTIONS

Through our discovery process, we identified and implemented the following strategies:

- Introduced purchase controls and KPI tracking for inventory and labor efficiency.
- Established gross profit benchmarks for all new sales proposals.
- Placed a fractional CFO and controller to oversee monthly financials and KPI performance.

CONCLUSION

By bringing visibility, accountability, and structure to operations, this company transformed its financial position—turning cash flow strain into sustainable profitability.

AT A GLANCE

Challenges

- Inefficient internal reporting and lack of timely data
- Poor inventory controls tying up cash
- Sales discounts eroding margins
- Labor inefficiencies across divisions

Benefits

- Went from (\$1M) in losses to \$3M in profit within one year
- Achieved turnaround with only a 10% increase in sales
- Secured critical bank financing through improved cash flow and reporting discipline

Save money, make money, stay out of trouble, have fun.™

